Judgment Options

Likelihood: Judgment Options Overview

The Likiehood's Judgment options page consists of the judgment options for evaluating the Threats and the Events given Threats.

The page has three sections:

- Evaluate Threats Options left section (blue), which consists of options to evaluate Threats. Unchecking the Evaluate Threats check box at the top will hide all the options related to evaluating the Threats.
- Evaluate Events Options -right section (light green), which consists of the options to evaluate Events given Threats. Unchecking the Evaluate Threats checkbox will also hide the other events options below it.
- **Common Options** the bottom section (white background-color) which is the options applicable for both Threats and Events.

Likelihood Judg	Copy all settings to Impact
Evaluate Threats Order for evaluating Threats within hierarchy:	Evaluate Events Default measurement type: Rating Scale
Top down Bottom up	
When prioritizing Threats on each screen, evaluate: One pair of Threats with respect to parent threat All pairs of Threats with respect to parent threat (AnyTime Evaluation only)	When prioritizing Events on each screen, evaluate: IF Pairwise: One pair of Events with respect to a covering threat All pairs of Events with respect to a covering threat (AnyTime Evaluation only)
	IF Ratings or Direct: One threat and all Events (AnyTime Evaluation only) One event with respect to all covering Threats (AnyTime Evaluation only) One event with respect to a covering threat, followed by the next event with respect to that covering threat One event with respect to a covering threat, followed by that event with respect to the next covering threat
	Show Event Numbers: ID
Trade-off between accuracy and # of comparisons: (Number of pairs) • All pairs (maximum accuracy) • Two diagonals • One diagonal (least time)	Trade-off between accuracy and # of comparisons: (Number of pairs)
Force most comparisons if fewer than 4 elements in the cluster	Force most comparisons if fewer than 4 elements in the cluster
Select the type for pairwise comparison: Graphica/humerical 1-9 0 unlimited Verbal Force graphical/numerical for 2 or 3 elements	Select the type for pairwise comparison: Graphical/numerical 1-9 0 unlimited Verbal Proce graphical/numerical for 2 or 3 elements
Change the wording when making pairwise comparisons for Threats and sub-Threats:	Change the wording when making pairwise comparisons for Events:
Which of the two Threats below is more likely	Which of the two Events below is more likely
Order of evaluation (top down or bottom up): © Evaluate Threats first (top down) © Evaluate Events first (bottom up)	
Extra measurement options Apply values from names automatically	

Turn ON/OFF Evaluation for Threats or Events given Threats

The Project Manager can turn ON or OFF the evaluation for Threats/Objectives or for Events given Threats/Objectives.

The default option is to evaluate:

- threats,
- events given threats
- objectives
- events with respect to objectives

Although a Project Manager might want to do the evaluation in stages over a period of time, and turn off the evaluation of threats/objectives and evaluate only events, or vice versa, during one of these phases (for both Anytime and TeamTime evaluations).

This can be done on **LIKELIHOOD OF EVENTS > MEASURE > SET MEASUREMENT OPTIONS > <u>Judgments Options</u> for the evaluation for Threats and for Events given Threats.**

Here you can check/uncheck the options to evaluate the Threats and the Events.

Manage N	Manage Models Identify/Structure Likelihood of Eve		Impact of	of Events	R	isks	Co	ntrols	Controlled Risks			
Structure	re Visual Brainstorming Measure Synthesize Report				Reports					;	C O 🔒 🖸 🖬	
Likelihood Jud							nent Op	otions			Copy all se	ettings to Impact
Vertex Evaluate Threats							🗹 Evalua	ate Events				

Similarly, you can turn ON/OFF the evaluation for Objectives or for Events with respect to Objectives on **IMPACT OF EVENTS > MEASURE > SET MEASUREMENT OPTIONS > Judgments Options**.

Manage N	lodels	Identify/Struct	ure Likel	ihood of Eve…	Impact o	of Events	Risks	Controls	Controlled Risk		
Structure	Visual	Brainstorming	Measure	Synthesize	Reports	s C O					
Impact Judgme						t Optior	IS	Copy all se	ettings to Likelihood		
Z Evaluate Objectives						V Evaluate	e Events				

Unchecking these options will hide the respective options below them since they will not be applicable once the evaluation for Threats, Objectives or for Events is disabled.

Order for evaluating within the Threats or Objectives hierarchy

When there is more than one level of threats/objectives, it is customary to proceed from the **top-down** -- that is, evaluating the relative importance of the main threats/objectives, then the relative importance of the sub-threats/objectives with respect to the threats/objectives, and so on.

However, for reasons similar to the above where it was recommended to proceed **bottom-up** -- evaluating events before the threats/objectives -- it is also recommended to evaluate the various levels in the threats/objectives hierarchy bottom-up as well. Doing so will enable the evaluators to have a better idea of the significance of the elements contained within the higher-level threats/objectives when they are evaluated.

Depending on the hierarchy you are working, you can specify the order of evaluation on:

• LIKELIHOOD OF EVENTS > MEASURE > SET MEASUREMENT OPTIONS > Judgments Options.

Order for evaluating Threats within hierarchy: Top down Bottom up

- IMPACT OF EVENTS > MEASURE > SET MEASUREMENT OPTIONS > Judgments Options.
 - Order for evaluating Objectives within hierarchy: Top down Bottom up

Default Pairwise Display: One or All pairs on the display

When prioritizing Threats, Objectives, or Events on each screen using Pairwise Comparisons, the Project Manager can select to display one pair or all pairs elements.

For Likelihood, this can be set on LIKELIHOOD OF EVENTS > MEASURE < SET MEASUREMENT OPTIONS > Judgment Options:

MANAGE MODELS IDENTIFY/STRUCTURE LIKELIHOOD OF EVENTS IMPAC	T OF EVENTS	RISKS	CONTROLS	CONTROLLED RISKS
🚠 Structure 🗹 Visual Brainstorming 📟 Measure 🔟 Synthesize 🖨 Reports			CReload OO On-line	🔓 Lock 🖸 Snapshots 🔒
When prioritizing Threats on each screen, evaluate: • One pair of Threats with respect to parent threat • All pairs of Threats with respect to parent threat (AnyTime Evaluation only)	IF Pairwise:	ng Events on each screen, evalu Events with respect to a covering th vents with respect to a covering th	reat	

For Impact, this can be set on IMPACT OF EVENTS > MEASURE < SET MEASUREMENT OPTIONS > Judgment Options:

MAN	NAGE MODELS	IDENTIFY/STRUCTURE LIKELIHOOD OF EVENTS		ІМРАСТ С	OF EVENTS RISKS		CONTROLS	CONTROLLED RISKS				
0	+ Structure	🗄 Structure 📝 Visual Brainstorming 📟 Measure 🔟 Synthesize 🔒 Reports								🔁 Reload	d 🛈 On-line	C Snapshots
When prioritizing Objectives on each screen, evaluate: One pair of Objectives with respect to parent objective All pairs of Objectives with respect to parent objective (AnyTime Evaluation only)						• IF Pairwise: One pair of E	ng Events on each screen, evalu vents with respect to a covering ob vents with respect to a covering ob					

Note: The All pairs setting is only applicable for AnyTime Evaluation.

Note: The setting in this page is the default and can be overridden per cluster from the Measurement Methods page.

Default Question Wording for Pairwise Comparison

The model elements terminologies for **Events**, **Causes**, **Objectives**, and **Controls** -- both singular and plural, are defined from the **IDENTIFY/STRUCTURE > Model Properties > <u>Model Details</u>** page.

In addition, you can also specify the wording to use during the evaluation, specifically for pairwise comparison (and rating, see explanation below) evaluation. This can be found on the **MEASURE > SET MEASUREMENT OPTIONS > Judgment Options** page. Depending on the model you are working on (Likelihood or Impact), you can see the following options on the Judgments Options page:

Likelihood

Change the wording when making pairwise comparisons for	Change the wording when making pairwise comparisons for
Causes and sub-Causes:	Events:
Which of the two Causes below is more likely	Which of the two Events below is more likely

Impact

Change the wording when making pairwise comparisons for Objectives and sub-Objectives:	Change the wording when making pairwise comparisons for Events:
	Which of the two Events below is more consequential
Which of the two Objectives below is more important V	

After "*Which of the two*" is the name of the element being compared. These terminologies (Causes, Objectives, Events) are the same and in sync with what's on the <u>Model Wording</u> page (plural). To edit, simply type in the desired wording on the text box

When changing the plural terminologies from the Judgments option page, keep in mind to also update the corresponding singular terminologies on the Wording Template page to make sure that the singular-plural wordings are consistent.

The pairwise evaluation phrase is defined from the second dropdown:

Likelihood

For Causes



For Events Given Causes

Change the wording when making pairwise comparisons for Events:								
Which of the two Events	below	is more likely	~					
		is more likely						
		is more influential						
		— Custom —						

Impact

For Objectives

Change the wording when making pairwise comparisons for Objectives and sub-Objectives:					
Which of the two	Objectives	below	is more important	~	
			is more important		
			has more impact		
			has more influence		
			— Custom —		

For Events wrt Objectives

Change the wording when making pairwise comparisons for Events:								
Which of the two Events below	is more consequential \checkmark							
	is more consequential							
	has more impact							
	is more likely							
	has more influence							
	— Custom —							

Simply select the phrase that best suits your model.

Selecting a predefined phrase will apply a similar phrase for Rating evaluation. For example, if you selected "is more likely", the Rating wording will be "Rate the likelihood".

You can also select --Custom-- and type in a custom phrase (e.g. is more influential, has more importance, etc.).

Custom wording will not be applicable for Rating evaluation -- the default will be used.

If in case you want to fully customize the evaluation questions, you can edit the question from the evaluation page itself.

