# **Bow-Tie Diagram From Threats**

#### **Overview**

This page displays the Bow-tie diagram from specific Threats.

In Riskion, we refer to **threats**, **causes**, **hazards**, and **sources** interchangeably. While they may have slightly different nuances depending on the context in which they are used, they serve the same purpose -- they are all threats/sources of risk (for Risk Events) or sources of opportunity (for Opportunity Events). In our sample model, we are using the terminology "Source(s)".

The bow-time diagram for the analysis of the Event " Failed Integration with Failure Monitoring System Network" from source "Public Relations" is displayed below.



The selected **Event** is displayed at the center of the diagram (circle). Its background color varies based on the event's %risk.

The Sources of the selected event are displayed on the left side of the diagram (green boxes).

The **Objectives** of the selected Event are at the right (blue boxes).

The specific Source ("Human Factor") from which the event is being analyzed is selected from the Likelihood Hierarchy at the left.

You can also define and analyze controls in a bow-tie diagram with controls.

You can view and analyze the following information:

- L Likelihood of Sources
- V Vulnerabilities of events to sources
- C Consequences of Events on Objectives
- P Priority of Events on Objectives

Focusing on the first source and objective on the diagram:



- 1. The Likelihood (L) of the Source "Inadequate Trained Staff" given the source "Human Factor" is 10.47%
- 2. The Vulnerability (V) of the Event "Failed Integration with Future Monitoring System Network" from source "Inadequately Trained Staff" is **6.64%**
- 3. The Consequence (C) of the Event "Failed Integration with Future Monitoring System Network" on the Objective "Loss of Company Reputation" is **46.70%**
- 4. The Priority (P) of Objective "Loss of Company Reputation" is 4.28% (overall or global impact)

The Likelihood of the event to a given source  $(L^*V)$ , and the Impact of the event  $(C^*P)$  on a given objective are shown on the connecting lines to the source/objective boxes:



- The Likelihood of the Event "Failed Integration with Future Monitoring System Network" to the source "Inadequately Trained Staff" given "Human Factor" is **0.69%**
- The Impact of the Event "Failed Integration with Future Monitoring System Network" on the Objective "Loss of Company Reputation" is **2.0%**

The summation of ( $\sum$  "L\*V") event's likelihoods from each event is the Likelihood of the Event, and the summation ( $\sum$  "C\*P") event's impact on each objective is the Impact of the Event -- given the selected source.



The event "Failed Integration with Future Monitoring System Network" has Likelihood and Impact due to source "Human Factor" **7.56%** and **6.25%** respectively.

The Event's risk is then computed by Likelihood \* Impact:

#### 4.51% \* 6.25% = **0.28%** (as shown at the top of the Event)

You can select another Event to analyze from the Events list pulldown at the top:



and you can select another source by clicking a node from the Likelihood Hierarchy at the left:



## Select Participant or Group

The bow-tie for the "All Participants" group is displayed by default. By selecting from the "Participants and Groups" dropdown, you can display the bow-tie analysis for another participants or group:

| Participant or Group:             | [All Participants] 🗸      |  |  |
|-----------------------------------|---------------------------|--|--|
| Show Monetary Value               | [All Participants]        |  |  |
|                                   | [C-Level Executives]      |  |  |
| - Sources                         | [Engineering]             |  |  |
| Inadequately Trainer<br>[L:6.24%] | Denis Risman              |  |  |
|                                   | Brian Quigley             |  |  |
| Disregarding or Not               | Chief Risk Officer        |  |  |
| [L.20.92%]                        | Chief Engineering Officer |  |  |
| Engineers Failure to              | IT Supervisor             |  |  |
| [L:8.32%]                         | Chief Executive Officer   |  |  |
| System Software Te                | Devin Nagy                |  |  |
| [L:5.97%]                         | Michael Mankowski         |  |  |
| System Hardware Te                | John Doe                  |  |  |

# Define Event Color (Region)

Default colors are already provided for the events on the diagram based on the event's %risk.

You can change this by clicking Regions...

| Participant or Group: [All F | Participants] 🗸 🚺 Regions. | 🖹 Export 🔺 Lo           | ss Exceedance             | Select Events |
|------------------------------|----------------------------|-------------------------|---------------------------|---------------|
| Values (Value of Enterprise: | \$1,384,653,606 6,Value of | 'Financial'': \$100,000 | ,000) 🖍 <u>Save as ir</u> | mage          |
|                              | Row                        | -Tie for Intelli        | ident Event l             | London Ling   |
| Regions Editor               |                            |                         |                           |               |
| Settings:                    |                            |                         |                           |               |
| If Risk > Rh                 | #FF5656                    | -                       |                           |               |
| If Risk <= Rh and >= RI      | #FFFF56                    | •                       |                           |               |
| If Risk < RI                 | #09B500                    | •                       |                           |               |
|                              |                            |                         |                           |               |
| Percentage 	Moneta           | ary Value                  |                         |                           |               |
| Rh (%) =                     | 5.00                       |                         |                           |               |
| RI (%) =                     | 2.00                       |                         |                           |               |
|                              |                            |                         |                           |               |
|                              |                            |                         |                           |               |
|                              |                            |                         |                           |               |
|                              | Reset to d                 | lefaults                | Ok                        | Cancel        |

Here you can specify the limits: Rh (risk high) and Rl (risk low) both for percentage or monetary.

Given the limits, you can specify the 3 regions/colors:

- High Risk
- Mid (in-between) Risk
- Low Risk

# Export Bow-tie to Excel or Image Format

Click Export to export the bowtie into a .xlsx file.

Click Save as image link to download the diagram as an image file (.jpeg)

### **Show Monetary Values**

## Simulated vs Computed Event Likelihoods, Impacts, and Risks (Flaw of Averages)

# Preferences