Overall Bow-Tie Diagram with Controls

Overview

This page displays a similar diagram as with the Overall Bow-tie Diagram (without controls) -- but on this page, the likelihoods, impacts, and risks are calculated with controls in effect. Controls can also be viewed, selected/deselected (to be in effect), and assigned from the diagram.



Controls are defined to reduce or mitigate the:

- Likelihood of Sources (from the bow-tie, these are the controls on the sources boxes at the left)
- Vulnerabilities of Events from Sources (from the bow-tie, these are the controls on the lines connecting the event to the sources)
- **Consequences of Events to Objectives** (from the bow-tie, these are the controls on the lines connecting the event to the objectives)

The bow-time diagram for the **Event "Failed Integration with Failure Monitoring System Network"** from the Overall Source with controls is displayed below.



The selected **Event** is displayed at the center of the diagram (circle). The event **background color** varies based on the event's %risk.

The Sources of the selected event are on the left side of the diagram (green boxes).

The **Objectives** of the selected Event are on the right (blue boxes).

The small boxes represent the **Controls**. The value inside the control boxes is the effectiveness of the control. Controls that are in effect have a white background color, while those that are not in effect are grey-out. Controls to be in effect are selected manually or by optimization.

You can also view and analyze the following information:

- L Likelihood of Sources
- V Vulnerabilities of events to sources
- C Consequences of Events on Objectives
- P Priority of Events on Objectives

Focusing on the first source and objective on the diagram:



- 1. The Likelihood (L) of the Source "Inadequate Trained Staff" is 6.24% (overall or global likelihood)
- 2. The Vulnerability (V) of the Event "Failed Integration with Future Monitoring System Network" to the source "Inadequately Trained Staff" is **0.66%**
- The Consequence (C) of the Event "Failed Integration with Future Monitoring System Network" on the Objective "Loss of Company Reputation" is 46.70%
- 4. The Priority (P) of Objective "Loss of Company Reputation" is 4.28% (overall or global impact)

From the above diagram, we can see that there are 5 potential controls and only 1 is in effect as represented on the box with the value **0.900**.



Hovering on it will show the control name, "Replace Operator" as shown above.

The "**Replace Operator**" with the effectiveness of 0.9 is a control that mitigates the Vulnerability of the Event "Failed Integration with Future Monitoring System Network" From the source "Inadequately Trained Staff". With this, [V:0.66%] is a mitigated vulnerability.

You can uncheck the "With Controls" checkbox on the toolbar to see the results without controls.



Here we see that the Vulnerability [V] of the event to the source without control is **6.64%**. When the "**Replace Operator**" control is in effect, the Vulnerability is reduced by **5.976**.

```
= Event Vulnerability without control * Control Effectiveness
= 6.64 * 0.9
```

= 5.976 %

Finally, the resulting Event Vulnerability with control is 6.64 % - 5.976% = **0.66%**.

The Likelihood of the event to a given source (L*V), and the Impact of the event (C*P) on a given objective are shown on the

connecting lines to the source/objective boxes:



The Likelihood of the Event "Failed Integration with Future Monitoring System Network" to the source "Inadequately Trained Staff" with control is **0.04%** (*this is 0.41% without control*).

• The Impact of the Event "Failed Integration with Future Monitoring System Network" on the Objective "Loss of Company Reputation" is **2.0%** (since there is no control is in effect for this event given the objective, the impact remains 2.0%)

The summation of likelihoods (\sum "L*V") of the event to each source is the Overall Likelihood of the event, and the summation of impacts (\sum "C*P") of the event on each objective is the Overall Impact of the event.



The event "Failed Integration with Future Monitoring System Network" has Overall Likelihood and Impact **10.11%** and **6.25%** respectively when controls are in effect.

The Overall Event Risk is then computed by Likelihoods * Impacts, 10.11% * 6.25% = 0.63%



You can select another Event to analyze from the Events list at the left:

Events		
Events		
Failed Integration with Future Monitoring System		
Degradation of Intelligent Monitoring System Phy		
Line Closure		
Late Train Running		
Intelligent Event Monitoring Network Shut Down		
Major Train Work Accident		
Major Train Public Accident		
Minor Train Work Accident		

Manage Controls from the Bow-tie Diagram

You can select/deselect a control to be in effect by double-clicking a control.

Alternatively, you can right-click on a control box to see the select/deselect options together with other functionality.

Inadeq [L:6.24	uately Trained %]	Staff (V:0.66%)	
0.820	0.550		
	Select		
	Edit Control		
	Edit Descripti	on	
Disreg	Evaluate Con	trol Effectiveness	
[L:3.23	Delete Contro	ol j	

- Edit Control open to update the control name, cost, and categories.
- Edit Description open a rich text editor to edit the control description
- Evaluation Control Effectiveness redirect to evaluation step specific to the control selected
- Delete control delete the control

Hovering on the Source box, and the connecting line from Event to Source and Event to Objective will show a hamburger menu.

[L:6.24%]	[V:0.66%]		L*V: 0.04%
0.820	0.550	e.	0	<u>600</u> 0.000
			Q	View Controls
			00	Expanded View
			÷	New Control
Disregar	ding or No	t Following Pr	~	Select Controls
0.880	1	[v.0.05%	2	Edit Controls
0.000				Remove Contribution

• View Controls - open a modal listing all the potential controls for the specific source, event from a source, or event to an objective. The effectiveness of the control and is active (YES if selected, NO if not) is also displayed.

Controls Applications			
Control	Effectiveness	Is Active	
Periodic Proficiency Training	0.820		
Identify Staff requiring additional training	0.550		
		Close	
		Close	

• Expanded View - shows a diagram of the elements (source, event, objective, control)

Expanded View				
	Inadequately Trained Staff	-90% Replace Operator	Failed Integration with Future Monitoring System Network	
				Close

- New Control add a new control
- Select Controls list all the available controls for the specific control type (for sources, events to source, or events to objectives). Here you can select potential control of given elements involved.
- Edit Controls redirect to the Identify Controls page
- Remove Contribution

Available Controls

Clicking Available Controls will open a modal listing all the identified potential controls.

Participant or Grou	p: [All Participants] 🗸 🏭 Regions 🕒 Export l 🗠 Loss Exceedance 🍸 Select Events	Available Controls.
Results 🗹 With	Available Controls	
Likelih	Monthly Performance Review	
Selected controls	Vulgarade Signals Mandatory Training for Engineers	
🚠 Sour	 Periodic Proficiency Training Identify Staff requiring additional training Update Sensor 	
Inadequa	Back-up Generator Power Periodic Inspection/Maintenance of Power Relay Station Periodic Inspection/Maintenance of Power Relay Station	
[L:6.24%] 0.820	 Predeployment Software Testing Quality Control of Cables Employ Higher Security 	
	 Increase physical security Emplace flood prevention material Emplace Mode Prevention 	
Disregard	 Periodic System Functional Checks Planned System Software Upgrades 	

Controls that are "checked" means that the control can be in effect or selected (manually or by optimization)

Controls that are "unchecked" mean that the control is **disabled** and can't be in effect or selected.

The "Available controls" option is just similar to the "Disabled" column on the Identify controls grid -- disabled controls are unavailable for selection for controls to be in effect.

If control is un-available, the box of that control showing its effectiveness is hidden on the bow-tie diagram

When there are un-available controls, the button will have an exclamation mark Available Controls.

Select Participant or Group

The bow-tie for the "All Participants" group is displayed by default. By selecting from the "Participants and Groups" dropdown, you can display the bow-tie analysis for another participants or group:

Participant or Group:	[All Participants] 🗸
Show Monetary Value	[All Participants]
	[C-Level Executives]
- Sources	[Engineering]
Inadequately Trainer [L:6.24%]	Denis Risman
	Brian Quigley
Disregarding or Not	Chief Risk Officer
[L:20.92%]	Chief Engineering Officer
Engineers Failure to	IT Supervisor
[L:8.32%]	Chief Executive Officer
System Software Te	Devin Nagy
[L:5.97%]	Michael Mankowski
System Hardware Te	John Doe

Define Event Color (Region)

Default colors are already provided for the events on the diagram based on the event's %risk.

You can change this by clicking Regions...

Participant or Group: [All P	articipants] 🗸 🏢 Regions 🕒 Export 陆 Loss Exceedance 🍸 Select Events
Values (Value of Enterprise:	\$1,384,653,606,6,Value of "Financial": \$100,000,000) 🧪 <u>Save as image</u>
	Bow-Tie for Intelligent Event London Ung
Regions Editor	
Settings:	
If Risk > Rh	#FF5656 -
If Risk <= Rh and >= RI	#FFF56 ~
If Risk < RI	#09B500 -
Percentage Moneta	y Value
Rh (%) =	5.00
RI (%) =	2.00
	Reset to defaults Ok Cancel

Here you can specify the limits: Rh (risk high) and Rl (risk low) both for percentage or monetary.

Given the limits, you can specify the 3 regions/colors:

- High Risk
- Mid (in-between) Risk
- Low Risk

Export Bow-tie to Excel or Image Format

Click Export to export the bowtie into a .xlsx file.

Click Save as image link to download the diagram as an image file (.jpeg)

Show Monetary Values

Simulated vs Computed Event Likelihoods, Impacts, and Risks (Flaw of Averages)

Preferences